



## COURSE DESCRIPTION CARD - SYLLABUS

Course name

Decision support [S1S11E>WDEC]

### Course

Field of study

Artificial Intelligence

Year/Semester

3/6

Area of study (specialization)

–

Profile of study

general academic

Level of study

first-cycle

Course offered in

English

Form of study

full-time

Requirements

elective

### Number of hours

Lecture

30

Laboratory classes

30

Other

0

Tutorials

0

Projects/seminars

0

### Number of credit points

5,00

### Coordinators

dr hab. inż. Miłosz Kadziński prof. PP  
milosz.kadzinski@put.poznan.pl

### Lecturers

### Prerequisites

Basic mathematical knowledge from mathematical analysis and linear algebra. Programming skills in Python. Knowledge acquired during the courses on Introduction to AI, Combinatorial Optimization, Operational Research, Machine learning, Deep learning, and Information Retrieval.

### Course objective

The course aims to introduce the students to the main trends of Intelligent Decision Support Systems (IDSS). We will focus on Multiple Criteria Decision Making, which deals with evaluating decision alternatives in the presence of multiple criteria. MCDM is one of the branches of Operational Research and Artificial Intelligence that Poznan University of Technology is famous for. We aim at providing basic knowledge on intelligent decision support systems, their theoretical foundations and computer implementations, with an emphasis on constructive learning of preferences as an approach characteristic for artificial intelligence. The students will get to know selected methods and tools of the widely understood decision theory using elements of computer science, mathematics, artificial intelligence, management and cognitive sciences.

### Course-related learning outcomes

#### Knowledge:

K1st\_W3: has a well-grounded knowledge of fundamental computer science problems within the scope of decision analysis, including multiple criteria decision making, multiple objective optimization, and data envelopment analysis

K1st\_W4: knows and understands the basic techniques, methods, algorithms, and tools used for solving computer problems as well as problems in decision analysis, including methods for decision aiding, classical and evolutionary optimization, and data envelopment analysis

K1st\_W5: has a basic knowledge of key directions and the most important successes of decision analysis understood as an essential sub-domain of artificial intelligence, making use of the achievements of other scientific disciplines (including sociology, political sciences, and economics) and providing solutions with a high practical impact; knows the history and recent trends in decision analysis

#### Skills:

K1st\_U1: understands that knowledge and skills quickly become outdated in computer science and, in particular, AI, and perceives the need for constant additional training and raising one's qualifications.

K1st\_U3: can formulate and solve complex decision problems (e.g., choice, ranking, classification, sorting, optimization) within the scope of computer science and, in particular, artificial intelligence, by applying appropriately selected methods

K1st\_U4: can efficiently plan and carry out experiments, including computer measurements and simulations, interpret the obtained results and draw conclusions based on the experimental outcomes in the context of decision problems and approaching them with the preference learning methods

K1st\_U5: has basic intellectual capabilities in social and economic sciences, needed for carrying out the engineering activities and allowing to detect the economic, ethical, legal, and social aspects when formulating and solving the IT tasks; intelligent decision support systems are at the core of social and economic aspects of AI

K1st\_U7: can carry out a critical analysis and an assessment of the functioning of both computer systems and AI methods, including decision analysis and preference learning methods, optimization algorithms, and data envelopment analysis approaches

K1st\_U9: can adapt the existing algorithms as well as formulate and implement the novel algorithms in Python, including the algorithms typical for intelligent decision support systems

K1st\_U10: can retrieve, analyze and transform different types of data (with the emphasis on multi-dimensional data), and carry out data synthesis to knowledge and conclusions useful for solving a variety of decision problems

K1st\_U11: can adapt and make use of the models of intelligent behavior (e.g., artificial neural networks, decision support methods, and simulation-based approaches) as well as computer tools simulating such a behavior

#### Social competences:

K1st\_K1: understands that knowledge and skills quickly become outdated in AI, and perceives the need for constant additional training and raising one's qualifications

K1st\_K2: is aware of the importance of scientific knowledge and research related to AI in solving practical problems which are essential for the functioning of individuals, firms, organizations as well as the entire society

K1st\_K3: knows the examples of poorly functioning AI systems, which led to the economic, social, or environmental losses

K1st\_K5: can think and act in an enterprising way, finding the commercial application for the created AI-based systems, having in mind the economic benefits as well as legal and social issues

### Methods for verifying learning outcomes and assessment criteria

Learning outcomes presented above are verified as follows:

Lecture: exam in the form of an assessment test. At the students' request, it may be divided into two parts. The students need to solve several computational tasks concerning the subjects presented during all lectures. Each task is evaluated individually, being allocated a certain number of points. The points are summed up and a standard scale is used to derive the final marks: <50% - 2.0, [50% , 60%) - 3.0, [60% , 70%) - 3.5, [70% , 80%) - 4.0, [80% , 90%) - 4.5, and [90% , 100%] - 5.0.

Laboratory classes: After each class, students solve practical or programming assignments and report their solutions to the instructors leading the laboratory classes within two weeks. Each assignment is evaluated on a scale from 2.0 to 5.0. The final grade is computed as an average from the individual marks.

## Programme content

Introduction to Multiple Criteria Decision Analysis and the PROMETHEE methods: operational research vs. decision analysis, multiple criteria decision problems, preference information, preference model, the general scheme of MCDA methods, an overview of PROMETHEE, marginal preference functions, preference degrees, ranking construction in PROMETHEE I and II, selection of the most preferred subset of alternatives in PROMETHEE V, example applications of PROMETHEE.

Multiple criteria sorting with the ELECTRE TRI-B method: main principles of ELECTRE TRI-B, an overview of ELECTRE, concordance and discordance tests, outranking credibility, the SRF procedure for weight elicitation, pessimistic and optimistic assignment procedures, example applications of ELECTRE TRI-B.

Multiple criteria ranking with the ELECTRE III and ELECTRE IV methods: main principles of ranking methods from the family of ELECTRE, construction of a valued outranking relation, distillation procedures, types of final rankings, example application of ELECTRE III.

Multi-Attribute Value Theory and preference disaggregation in the UTA method: additive value function, bisection method, SWING method, preference disaggregation, ordinal regression, UTA method, Kendall's tau, dealing with inconsistency, UTADIS method, example applications of UTA-like methods.

Robustness analysis: preference disaggregation, multiplicity of preference model instances compatible with indirect Decision Maker's preferences, exploitation procedures for investigating the stability of recommendation, the necessary and possible results, extreme outcomes, stochastic analysis, stochastic acceptability indices.

Analytical Hierarchy Process and the Choquet integral: hierarchical problem structuring, prioritization of hierarchy elements, pairwise comparisons on a ratio scale, eigenvector method, computing scores in AHP, inconsistency verification, condition of order preservation, rank reversal, example applications of AHP, weighted sum, the meaning of weights in various methods, the Choquet integral.

Rough Set Based Decision Support - Classical Rough Set Approach: vague concepts, granules of knowledge, lower and upper approximations, class boundaries, reducts and core, decision rule, the LEM2 algorithm for rule induction, certain, possible, and approximate rules, classification with bucket brigade algorithm, example applications of rough set theory.

Dominance-based Rough Set Approach: dominance cones, lower and upper approximations of class unions, class union boundaries, reducts and core, decision rule, the DOMLEM algorithm for rule induction, certain, possible, and approximate rules, classification algorithms, example applications of DRSA.

Data envelopment analysis: analysis of efficiency of decision-making units, real-world examples of efficiency analysis, input- and output-oriented CCR and BCC models, super-efficiency, cross-efficiency, weight constraints, robustness analysis, the Monte Carlo simulations.

Cognitive aspects in decision theory: decision heuristics, types of biases.

Introduction to Multiple Objective Optimization - Classical Optimization Methods: example MOO problems, formulation of MOO problem, types of MOO methods, what means solving MOO problem, weight sum method, epsilon constraint method, achievement scalarizing function, no-preference method, the general scheme of interactive optimization methods.

Introduction to Evolutionary Multiple Objective Optimization: evolutionary optimization, goals in evolutionary MOO, various population models, fitness assignment procedures, preserving elitism, diversity preservation, famous MOO methods: NSGA-II, SPEA2, SMS-EMOA, MOEA/D.

Introduction to Preference learning: Choquistic Regression and ANN-based Algorithms: the role of preferences in the contemporary world, preference learning, object, instance, and label ranking, performance measures, machine learning vs. MCDA, from logistic regression to Choquistic regression, neural networks in preference learning.

Laboratory classes are organized in the form of fifteen 2-hour exercises, taking part in the laboratory.

Individual issues discussed during the lecture are illustrated with tasks during laboratory classes. In addition, students analyze real-world decision problems (case studies), which allow the application of knowledge about the learned methods in practice.

## Course topics

The course introduces students to the world of decision support. It focuses on multi-criteria support methods, including approaches to decision analysis, game theory, efficiency analysis, and multi-criteria optimization. In all these areas, solutions are evaluated from many important perspectives (criteria, player preferences, inputs/outputs, goals). However, the diversity of their interpretations requires dedicated approaches. The course also touches on behavioral issues related to decision support.

## Teaching methods

Lecture: slide show presentations on different sub-fields of decision analysis, illustrated with examples and practical assignments that serve as a summary of the lectures and preparation for the exam.  
 Laboratory classes: solving illustrative examples on board and coding problem solutions in Python, conducting computational experiments, discussion on the chosen methods, teamwork.

## Bibliography

Basic:

1. A. Ishizaka, P. Nemery, Multi-criteria Decision Analysis: Methods and Software, Wiley, 2013.
2. S. Greco, M. Ehrgott, J.R. Figueira (eds.), Multiple Criteria Decision Analysis: State of the Art Surveys, Springer, 2016
3. R. Słowiński, Y. Yao (eds.), Rough Sets, Part C of the Handbook of Computational Intelligence, Springer, 2015, pp. 329-451.
4. J. Branke, K. Deb, K. Miettinen, R. Słowiński, Multiobjective Optimization: Interactive and Evolutionary Approaches. Springer, Berlin, 2008.
5. J. Fürnkranz, E. Hüllermeier, Preference Learning. Springer, Berlin, 2010.
6. W.W. Cooper, L.M. Seiford, M. Lawrence, K. Tone, Data Envelopment Analysis: A Comprehensive Text with Models, Applications, References and DEA-Solver Software, Springer, US, 2007.

Additional:

1. S. Corrente, S. Greco, M. Kadziński, R. Słowiński, Robust ordinal regression in preference learning and ranking, Machine Learning 93 (2), 381-422, 2013.
2. M. Cinelli, M. Kadziński, M. Gonzalez, R. Słowiński, How to support the application of multiple criteria decision analysis? Let us start with a comprehensive taxonomy, Omega 96, 102261, 2020.
3. M. Cinelli, M. Kadziński, G. Miebs, M. Gonzalez, R. Słowiński, Recommending Multiple Criteria Decision Analysis Methods with A New Taxonomy-based Decision Support System, European Journal of Operational Research, 2022.
4. M. Kadziński, S. Greco, R. Słowiński, Robust ordinal regression for dominance-based rough set approach to multiple criteria sorting, Information Sciences 283, 211-228, 2014.
5. MK. Tomczyk, M. Kadziński, Decomposition-based interactive evolutionary algorithm for multiple objective optimization, IEEE Transactions on Evolutionary Computation 24 (2), 320-334, 2019.
6. M. Kadziński, A. Labijak, M. Napieraj, Integrated framework for robustness analysis using ratio-based efficiency model with application to evaluation of Polish airports, Omega 67, 1-18, 2017.

## Breakdown of average student's workload

	Hours	ECTS
Total workload	125	5,00
Classes requiring direct contact with the teacher	62	2,50
Student's own work (literature studies, preparation for laboratory classes/ tutorials, preparation for tests/exam, project preparation)	63	2,50